



## PROVINCIAL COUNCIL OF GRANADA

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The Provincial Council of Granada is a supralocal and intermediate government with the recognised constitutional right to manage, with complete autonomy, the specific interests of the province of Granada.

The Provincial Council of Granada, in its status as a local public entity and assisting body to 169 municipalities, carries out a policy supporting balanced and sustainable development in the province, promoting, with this common aim, measures and actions in the most diverse fields: provincial development, equal opportunities and youth, culture and heritage, tourism, environment and renewable energies, social well-being, works, etc.

### Working with the municipalities - "Granada es Provincia" Consultation Programme

The provincial autonomous government serves the municipal autonomous government, and the Provincial Council of Granada must therefore serve the local councils of its province. The municipality is the basic provincial body, but sometimes its limited managerial capacity makes it very difficult to carry out its competencies, to which the Provincial Council provides specific technical, material and economic assistance to guarantee that all citizens, independently of the municipality where they live, have the same rights and opportunities.

This cooperation or collaboration between municipalities and province is developed within the framework of the "Granada es Provincia" agreement programmes.

In order to guarantee municipal autonomy, that is, to insure that local councils can develop their own policies, the Provincial Council provides these with the most valuable thing it has: specialised and highly qualified personnel who, thanks to economies of scale, will allow it to act efficiently and effectively in the province. It also provides councils with economic means, but not as a mere transfer of funds, rather always accompanies with the technical assistance that gives them added value.

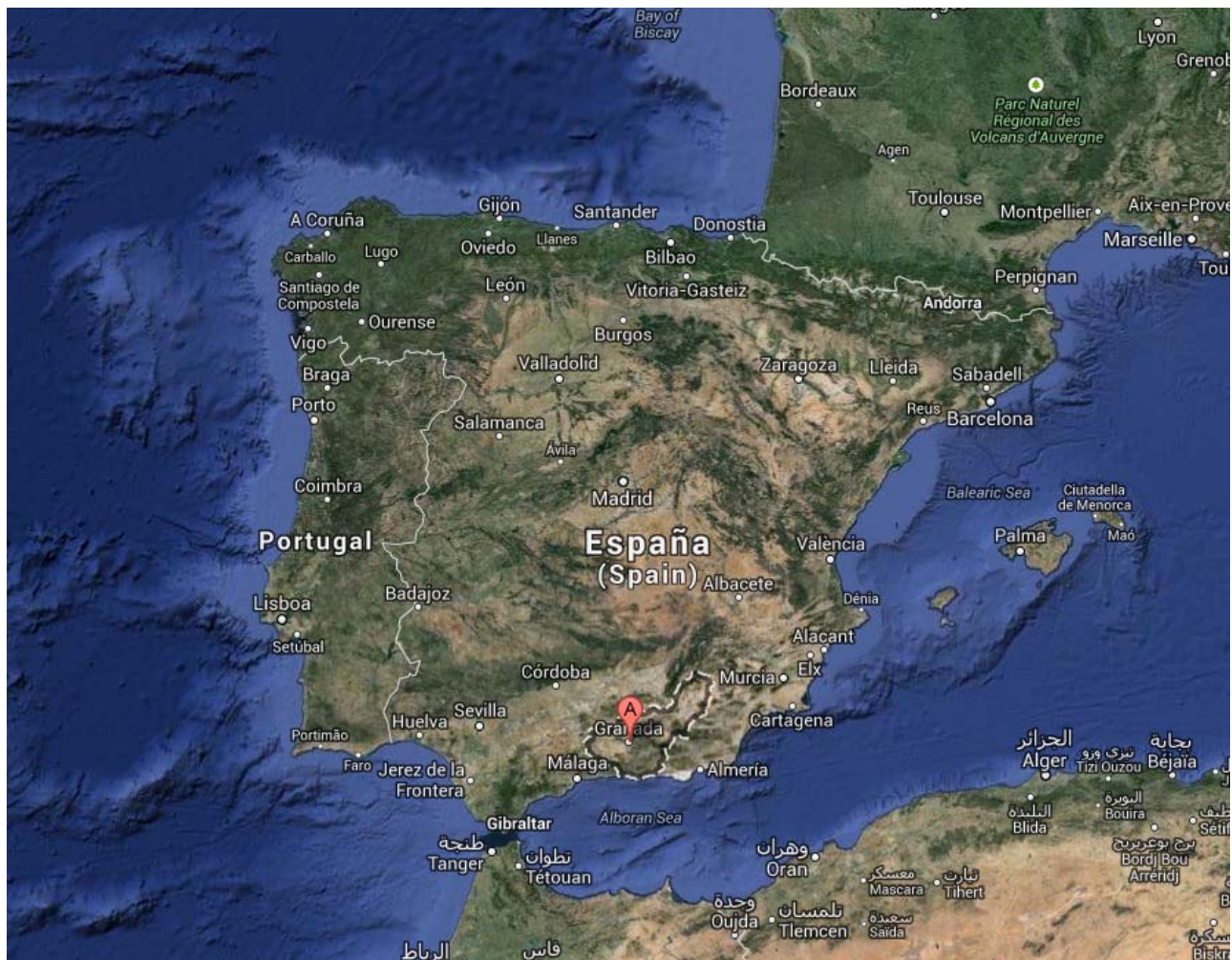
The distribution mechanism for funds and assignment of grants respond to the principles of stability, legal security, justice and transparency, but also rely on the participation of municipalities, not as mere receptors of provincial grants, but also as authentic organisers of these.



The “Granada es Provincia” method of agreement guarantees the participation of municipalities in the elaboration and development of provincial policies, allows the clear identification of where the municipal priorities are and gives the Provincial Council the possibility of agreeing its policies with the local councils.

## **GEOGRAPHIC AND SOCIO-ECONOMIC CHARACTERISTICS OF THE PROVINCE OF GRANADA**

The province of Granada is located in the extreme south-east of the Iberian Peninsula. Its 169 municipalities comprise a population of 802,574 inhabitants distributed unevenly across the entire provincial territory. It is the city of Granada and its metropolitan area, especially, together with the coast, which concentrate around 70% of the provincial population, whilst the most mountainous areas and the provincial North constitute the most unpopulated areas from the demographic point of view.





Geographically, the province of Granada has an area of 12,646 km<sup>2</sup>. The over 50% of the province is higher than 1000 metres, extending from the shores of the Mediterranean to the summits of the peak of Mulhacen in the Sierra Nevada at 3,480 metres above sea level.



The analysis of economic activity reveals that the services sector is predominant, due to its direct link to the tourism potential that supports our province thanks to its rich cultural, historical and natural heritage.

The agricultural sector is the second most important above all with regards to the active population in work, followed by construction and industry, which occupies the last position. Within the last sector is agro-industry, one of the most dynamic and stand-out industries in our province.

From the point of view of the population in work, the province of Granada is visibly suffering the economic crisis in which Europe has been immersed for some years. This situation is reflected in particular in the increase in the rate of unemployment that reached 37.32 % in 2013.

## **PROVINCIAL DEPARTMENT FOR EMPLOYMENT AND DEVELOPMENT**

Provincial Department for Employment and Development carries out its service and actions with the ultimate aim of encouraging socio-economic development in the province of Granada via:

- The promotion and provision of assistance for attracting and managing regional, national and European external resources that contribute to provincial development.
- The planning, coordination and development of plans, programmes and projects directed towards reactivating productive sectors in our province.
- The design and implementation of territorial plans for local development.
- The improvement of competitiveness and diversification of the primary sector and agri-food production in the province.
- The support and assistance to municipalities in the province in all matters relating to the socio-economic invigoration of rural zones in Granada.
- The provision of sufficient technical capacity to the municipalities of Granada to respond to the needs and demands of entrepreneurs and businesses in our province.
- The development of actions of corporate social responsibility in public local entities, as well as the inclusion of social clauses in public contracts.
- The improvement of the quality of local public services.



All of these general lines of action are addressed from the three services and the various departments that comprise this provincial council.

### **1. THE LOCAL DEVELOPMENT SERVICE**

I. Office of European Projects

II. Employment training.

III. Economic and social development and strategic planning programme of the provincial territory.

IV. Support programme for the modernisation and quality of local public services.

V. Social Responsibility Programme

### **2. THE COMPANY CREATION AND CONSOLIDATION SERVICE.**

I. Programme of technical assistance to entrepreneurs and companies.

II. Programmes promoting self-employment and company creation.

II. Programme of innovation, business consolidation and support to strategic sectors.

### **3. SERVICE FOR THE PROMOTION OF RURAL DEVELOPMENT**

I. Programme for the improvement of the quality of agricultural products.

II. Programme for training and qualification of human resources in the primary sector.

III. Programme of support to the agriculture, stockbreeding and agricultural infrastructure sector.



## LOCAL DEVELOPMENT SERVICE

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### CONTACT INFORMATION

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### LINKS

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[www.dipgra.es](http://www.dipgra.es)

[www.granadaempleo.es](http://www.granadaempleo.es)

[www.europadirectoGranada.eu](http://www.europadirectoGranada.eu)

### COURSES OF ACTION

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#### I. OFFICE FOR EUROPEAN PROJECTS

The Office for European Projects is an instrument of planning and programming from the Provincial Council of Granada, which works to attract and manage European projects that contribute to the socio-economic development of the provincial territory. In addition, it promotes access to European funding for local entities and socioeconomic agents in the Province of Granada.



The main lines of work of this Office are as follows:

a) Design of European projects

Elaboration of the idea for the project, drawing up and request of European projects

b) Adhesion to transnational projects

Identification of interesting transnational European projects, led by other entities, and the processing of the adhesion of the Provincial Council of Granada as a partner.

c) Direct management of European projects or accompaniment in the management of European projects from other Departments and Services in the Provincial Council of Granada.

d) Attraction of European resources for local provincial entities.

Identification of needs

Assistance for the presentation of projects

Support for adhesion to transnational projects

Support in management and justification

Facilitate and articulate participation of local entities in national and transnational networks.

e) Information on public calls for grants and existing projects in the European, national and regional spheres; legislation and events of interest for local development.

f) Training activities and awareness-raising workshops on matters linked to European Union funding opportunities for personnel in local entities and socioeconomic agents.

Courses are developed directed at improving competencies for all types of EU calls and subsidies with the aim of enabling local entities and socioeconomic agents to access EU funding.

## II. EMPLOYMENT TRAINING

The main lines of work of this department are as follows:

a) Consultancy and technical assistance in the field of training and employment to local entities, within the framework of the “Granada es Provincia” agreement process.

b) Promotion and development of the FORMARED Provincial network of public training centres.

c) Detection of training needs for employment in the province and the linking of these to the jobs market.

d) Specialised professional training, both face-to-face and online, focused on the acquisition of professional skills, in accordance with professional qualifications.

e) Online training for professional and personal development via AULA MENTOR.

f) Orientation and accompaniment for insertion, as an essential element in the process of looking for and finding work.



- g) Key non-work related professional practices to enhance the training acquired and become connected to the field of work in real environments.
- h) Management of training projects for employment in provincial and transnational spheres.
- i) Information relating to skills accreditation for obtaining professional qualifications, as a centre recognised by the Autonomous Government of Andalusia.

### **III. ECONOMIC AND SOCIAL DEVELOPMENT AND STRATEGIC PLANNING PROGRAMME OF THE PROVINCIAL TERRITORY.**

The objective of this programme is effective and efficient cooperation in the planning and territorial planning of the province of Granada, via the carrying out of technical studies, projects and studies that require local entities in the province to encourage the economic promotion and development of its territories, establishing the following lines of work:

- a) Access to a socio-economic information system that provides useful data to local entities for the development of studies, plans and projects, and up-to-date socio-economic reports with municipal reference data compared to provincial data and data from more local areas supported with graphic and cartographic material.
- b) Identification, classification and analysis of strategic actions in the province Carrying out of viability plans on these actions; study of resources and funding that permit their execution at provincial level.
- c) Identification of background documents for sustainable economic and social development and realisation of development plans for appropriate strategic planning at provincial level.
- d) Design of strategic territorial plans that address an analysis of the needs and challenges of socio-economic promotion, having an influence on strategic sectors as a motor of territorial development.

### **IV. SUPPORT PROGRAMME FOR THE MODERNISATION AND QUALITY OF LOCAL PUBLIC SERVICES.**

This line starts from the conception of the Local Administration as a supplier of services required by society, and which must continuously adapt to the evolution of the demands of quality.

This programme is comprised of three sub-programmes of technical cooperation with local entities to improve the quality of local public services, promoting transparency via public information and dissemination of the level of quality offered to citizens:

- a) Municipal services quality plan programme. These plans take in the foundations, guidelines and criteria for action based on the continued improvement of all present and future initiatives relating to quality and improvement undertaken in the Administration of a local council. It is a dynamic document that must be periodically revised, as both the municipal administration and the society it serves constantly change, with the modification of the initial circumstances in which it was conceived.



b) Programme for the implementation of a quality management system for municipal services based on ISO 9000. The quality control management system is constituted by the group of structures, processes, responsibilities, activities, resources and procedures that permit, as a whole, the assurance that all municipal services comply with the quality requirements from citizens and users, in such a manner that they become satisfied, and the fulfilment of the policy of quality and of the established objectives.

The aim of this programme of technical cooperation with local entities for the promotion of quality based on ISO 9000 is to obtain greater levels of quality, transparency and participation in its actions and procedures. Local entities can implement the quality management system across the services they provide and in specific services.

c) Programme of municipal service charters. The service charters are documents that constitute the instrument via which local entities inform citizens and users about the services that they are entrusted with, on the rights that assist them in relation to these and on the commitment to quality in their delivery.

Local entities can elaborate service charters of the group of services they provide and service charters that have the objective of a specific service.

## **V. SOCIAL RESPONSIBILITY PROGRAMME**

In order to improve the administration it is essential to have a strategic integration of Good Governance and Social Responsibility, because social, environmental and economic impacts are completely interrelated.

Promotional actions are being developed as a result of this programme for the implementation of the principles of Social Responsibility that contribute to responsible public management and economic and social development in the province.

The following stand out as Social Responsibility actions in the Provincial Council of Granada:

a) Promotion of Social Responsibility in the local sphere. Via the periodic publishing and dissemination of electronic Bulletins and an alerts service on novelties and interesting programmes on Social Responsibility [www.dipgra-rs.es](http://www.dipgra-rs.es), collaboration with departments and services in the Provincial Council, development of reports, support guides, etc.

b) Technical assistance for the incorporation of Social Responsibility measures in the local entities in the province.

c) Driving Corporate Social Responsibility (CSR)



It aims to raise awareness in local entities on the implementation of the principles of corporate social responsibility.

- d) SR Training (both for its development in the local sphere and Corporate social responsibility)
- e) Since 2008 the Provincial Council has participated in the Red Nacional de Territorios Socialmente Responsables [National Network of Socially Responsible Provinces] (RETOS Network)
- f) At local level the Provincial TSR Network has been created, which has the participation of various entities representing the provincial territory (local entities and socio-economic agents)

## **MAIN PROJECTS MANAGED IN THE LAST 4 YEARS**

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**EUROPE DIRECT GRANADA** (2005 -2017). European Directorate-General for Communication. The objectives of the Europe Direct Information Centre for the Granada province are to orientate, bring closer, raise awareness and provide a response to questions regarding activities, policies, programmes and funding opportunities that the European Union makes available to the municipalities and citizens of the province of Granada.

**CesR project.** INTERREG IVC Programme - European Regional Development Fund (ERDF). Its objective is to favour the creation of employment, via the generation of networks of services that relate to rural accommodation, which permit greater job stability.

The aim is the strengthening of rural services already provided to the local population, via the creation of a critical mass in terms of demand, thanks to the mutual nature of service sector jobs, especially tourism.

**TOURAGE project.** INTERREG IVC Programme - European Regional Development Fund (ERDF).

It has the objective of using the potential of tourism for senior citizens for the promotion of employment and the economy of the territories, at the same time as contributing to drive active and healthy ageing.

From the exchange of best practices, the project will provide orientations that allow competent authorities to improve the effectiveness of regional development policies.

Furthermore, awareness-raising and recognition of tourism products for senior citizens amongst key actors will be increased.


**I4Food project** INTERREG IVC Programme - European Regional Development Fund (ERDF).

Developed as a response to the changes that have taken place in the European food industry, it deals with aspects relevant to small and medium-sized companies (SMEs) in the food industry. It



has the aim of helping European regions to cooperate and share experiences, and to exchange best practices relating to employment, innovation and knowledge transfer, cooperation between regional companies, access to funding and markets, health and safety of local food products, and environmental awareness-raising amongst SMEs.

**INNOMERCAMED project.** POCTEFEX programme Spain – International Borders. Co-financed by the ERDF.

Its aim is to encourage socio-economic development of the cross-border territory represented by the province of Granada and the northern region of Morocco (Tangier -Tétouan) via  the invigoration of business and strengthening of the local productive fabric.

**ETNOMED Project** POCTEFEX Programme Spain – International Borders. Co-financed by the ERDF.

Increase the potential of common ethnographic heritage, an element of local identity and shared historical ties, as a resource for sustainable socio-economic development and cultural dialogue, via its promotion at institutional, corporate and citizen level.

**CULTURMED Project** POCTEFEX Programme Spain – International Borders. Co-financed by the ERDF.

Development of promotional and revitalising activities for natural, cultural, historical and scenic heritage of the Alpujarra of Granada and Almeria whose end is to accompany the declaration of this territory as part of World Heritage.

**MAGREC Project-** Transverse project for local culture, development and cooperation in the Mediterranean. POCTEFEX programme Spain – International Borders. Co-financed by the ERDF.

Promotion of cultural and natural heritage in cross-border territories as a foundation for the strengthening of the local image and for the development of new economic activities.

**MERCAMED Project** - Markets and Companies in the Mediterranean Arc: provinces of Granada and Tétouan. POCTEFEX programme Spain – International Borders. Co-financed by the ERDF.

Drive the socio-economic revitalisation and development of the provinces of Granada and Tétouan via support for the creation, consolidation and commercial promotion of their businesses and the development of cross-border business cooperation.

**MAS-MED Project. Action: SETTING UP OF THE WESTERN GRANADA AGRI-FOOD CENTRE FOR INNOVATION AND TECHNOLOGY.** ERDF (Axis 5. Local and Urban Development). Ministry of Finance and Public Administrations.

It aims to support small and medium business owners from the agri-food sectors in the regions of Loja, Alhama and Montes Occidentales, and drive the Western Granada or “Poniente



Granadino" mark of quality to give added value to products from the area. It involves the creation of a Cluster of companies to strengthen the agri-food sector and favour effective cooperation between businesses permitting the improvement of the competitive position of their associates. It also takes in the adaptation, equipping and setting up of a municipally owned building in Huétor Tájar, as a technological support centre for the sector that will be dedicated to the experimentation and generation of knowledge through its research, development, innovation, consultancy and training activities.

**MAS-MED Project. Action: TERMADOMO - SANITARY AND LEISURE SERVICES RELATED TO HYDROTHERAPY.**

ERDF (Axis 5. Local and Urban Development). Ministry of Finance and Public Administrations. The aim of the project is the creation of a technological space for the access to a network of sanitary and leisure services related to hydrotherapy. This space will be open to businesses, institutions, universities and research centres connected to health and hydrotherapy, and to the different professionals that will be trained to attend to users' needs, resolve doubts and problems relating to health. In general, it will be dedicated to knowledge generation and the transfer of results to the various agents in the hydrotherapy sector.

**HORIZON 2020. Project FINAICONST**

The project aims at developing new bio-composite solutions based on the use of natural fibre of hemp and esparto. These new bio-composite solutions will enable innovative and competitive products for the industry and the building sector. The core of the project is based on the exploitation of natural fibres' features of esparto and hemp and its use in three types of composites: composite with cementitious matrix, thermo stable bio-composites and thermo-plastic injections.

Both fibres, together or individually, have interesting features to create new composite solutions with multiple applications.

The project also challenges the industrialization of cellulose nano-fibres, (NFC), obtained out of hemp and esparto, and even the variety of whiskers, (NCC) as well as its use with polymers matrix in biocomposites.

The Finaiconst Project encourages the creation of a specific industry for making biocomposite and structural natural fibres in order to use them in the industry and in the building sector. The project aims to highlight the value of the agricultural sector in some areas of the Mediterranean Arch, where there are plenty of plantations considered non productive and then abandoned and where the esparto and hemp industry is declining every day. Likewise, it aims to generate the technology needed for the development of a new and advanced industry where making fibre and products with this fibre. Finally, the use of natural fibre in the prefabrication industry for building



and civil engineering and in the building sector itself would provide an adequate incentive to its reactivation in Europe.

This project demonstrates a new bio-based value chain that maximises the use of underutilised resources of esparto and widens the application of hemp to obtain consumer products based on the development of new bio-composites.

**NETWORK FOR THE GOVERNANCE OF LOCAL EMPLOYMENT POLICIES Project** Funded by the Autonomous Government of Andalusia via the ESF.

Identify and transfer best practices from experienced companies in the United Kingdom and Italy relating to the increase in the potential of existing resources and services in terms of active employment policies, via territorial, inter-administrative and social cooperation.

**EUROEMPLEO GRANADA Project.** Funded by the Autonomous Government of Andalusia via the ESF. Call 2009.

International Mobility Project to improve the employability of unemployed and active workers, in the province of Granada, in the renewable energy and care sectors, via the carrying out of professional work placements in companies in Italy and Sweden and the improvement of socio-professional and linguistic skills. 4 placement groups. 10 training support actions. 40 individual beneficiaries.

**GRANADAEMPLEO I and II Project.** Project funded by the ESF, Operative Programme of Adaptability and Employment. Calls 2007 and 2011.

#### Pathways to integration

Training project alternating with professional placement to favour access to the job market of unemployed individuals in the province with special difficulties in accessing the job market, via their incorporation in integrated pathways to social and labour market integration.

*Granada Empleo I* Partner Entities: 14 Municipality Commonwealth or *Mancomunidades* and Consortiums for the Development of the Province. 44 pathways to social and labour market integration. 622 individual beneficiaries.

*Granada Empleo II* Partner Entities: Partner entities: 9 Municipality Commonwealths and Consortiums for the Development of the Province. 35 pathways to social and labour market integration with a total of 550 individual beneficiaries.

#### Local pacts

Creation of processes of agreement and consensus destined towards the formulation of local pacts that have an impact on the possibility of improving socio-economic development in the province, creating knowledge exchange networks and driving exploratory studies.

**MEMTA PLAN.** Project funded by the Autonomous Government of Andalusia via the ESF. Call 2009.



Professional training for the requalification of out of work individuals from rural areas, from the MEMTA collective, which permits their transition to other emerging sectors and activities: renewable energies, rural tourism, orientation for employment, etc. 6 intensive training actions. 81 individual beneficiaries.

**FPE PROGRAMME FOR THE UNEMPLOYED** Project funded by the Autonomous Government of Andalusia via the ESF. Calls 2010 and 2011.

Call 2010: Professional training for employment, aimed at unemployed individuals in professional sectors with employment potential (Tourism, Foreign Trade, English, New Information Technologies, Environmental education, Employment Management, Languages, etc.). 13 training actions, 195 individual beneficiaries.

**FPE PROGRAMME FOR THE EMPLOYED** Project funded by the Autonomous Government of Andalusia via the ESF. Call 2011

Specialised professional training for individuals in work in small and medium sized companies in in-demand specialities (Financing in companies, Technician in foreign trade and specialised care for Alzheimer patients). 4 training actions. 60 individual beneficiaries.

**PROGRAMME FOR TRAINING AND INTEGRATION INTO THE SOCIAL AND LABOUR MARKETS. SPECIAL GROUPS FOR INSERTION DIFFICULTIES** Project funded by the Autonomous Government of Andalusia via the ESF. Call 2010. Professional training for employment adapted to unemployed persons with disabilities, in specialities suited to their disability (warehouse operative, auxiliary activities in gardens and nurseries). 2 training actions. 27 individual beneficiaries.

**EYIN project.** Youth in Action Programme, Call 2010. Project of actions relating to transnational training and cooperation for the integration of young immigrants, with the aim of contributing to the improvement in support systems for youth activities related to online training employment training to strengthen the capacity of organisations in civil society, in relation to integration.

9 training actions. 147 individual beneficiaries. 2 transnational meetings. 2 reports on immigration of young people, integration and employment training.

**E.V.A. project** Lifelong Learning Programme – Leonardo da Vinci. Call 2012.

Multilateral project for transfer and innovation whose objective is the adaptation, implementation and transfer of the Video-CV tool, for the improvement of employability of unqualified young people and university students who are accessing the labour market for the first time. 2 training courses, 24 video CVs. 50 individual beneficiaries.

## **THE LOCAL DEVELOPMENT SERVICE IN FIGURES**

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### **I. Office for European Projects.**

31 projects carried out in the 2007-2013 programming period

Total budget: €49,559,662.26

External subsidy received: €21,319,886.18

21 projects carried out in the 2000-06 programming period

Total budget: €30,313,490.21

External subsidy received: €12,982,391.51

“Granada es Provincia” - number of municipalities that have been provided with information and consultancy for the attraction of European resources: 58

Number of recipients in the province (public bodies, private companies and non-profit organisations) of the periodic e-mail alert for calls: Over 1900 recipients

Over 300 municipal technicians from the province have participated in the courses, seminars and informative sessions related to European projects.

### **II. Employment training.**

No. of projects managed: 10

No. of training actions/courses/pathways in integration carried out: 125

No. individual beneficiaries. 2,393

Budget managed: 8,819,467

% of insertion in integrated pathways : 51%

No. of projects in the local sphere: 7

No. of projects in the transnational sphere: 3

No. of transnational member entities: 11

### **III. Economic and social development and strategic planning programme of the provincial territory.**

Design of strategic territorial plans (Consultation Programme 1581C): 7 strategic territorial plans drawn up during the 2010 - 2013 period. For the 2014 - 2015 period, 9 further plans requested.

2010-2011 period: projects carried out in the municipalities Maracena, Moclín, Piñar and the Municipality Commonwealth of Costa Tropical

Period 2012-2013, projects carried out in the municipalities of Arenas del Rey, Lanjarón and Peligros

2014-2015 period: projects requested in the municipalities of Cuevas del Campo, Las Gabias, Guadix, Huéscar, Iznalloz, the Municipal Commonwealth of la Alpujarra, Monachil, Ugíjar and La Zubia.



Carrying out of socio-economic reports and analyses for municipalities (Consultation Programme 1582A). 20 projects developed during the 2010-2011 period.

Period 2010-2011: projects carried out in the municipalities of Alicún de Ortega, Benalúa, La Calahorra, Caniles, Ferreira, Guadahortuna, Huéscar, Jérez del Marquesado, Lecrín, Municipal Commonwealth of la Alpujarra, Municipal Commonwealth of Guadix, Maracena, Moclín, Morelábor, Piñar, Santa Fé, Vegas de Genil, Ventas de Zafarraya, Villamena and Zújar.

#### **IV. Support programme for the modernisation and quality of local public services.**

Creation of a municipal services charter Service charters created in the 2010-2013 period, 3 more requested for the 2014-2015 period.

2010-2011 period: projects carried out in the municipalities of Algarinejo, El Valle, Ferreira, Guadahortuna, Moclín and Cúllar Vega

2012-2013 period: projects carried out in the municipalities of de Lanjarón, Montejícar and Polopos – La Mamola

2014-2015 period: projects requested in the municipalities of Almuñécar, Huéneja and Huéscar

Assistance for the implementation of a quality management system for municipal services based on ISO 9000. 2 projects for the implementation of quality systems for municipal services in the 2010-2013 period. 2 more projects requested for the 2014-2015 period.

2010-2011 period: projects carried out in the municipality of Algarinejo

2012-2013 period: projects carried out in the municipality of Huétor Tájar

2014-2015 period: projects requested in the municipalities of Huétor Santillán and Purullena

Creation of Quality Plans for Municipal Services 1 Quality plan developed in the 2012-2013 period, one more requested for 2014-2015.

2012-2013 period: projects carried out in the municipality of Trevélez

Period 2014-2015: projects carried out in the municipality of Chauchina

#### **V. Social Responsibility Programme.**

Remittance of SR bulletins to local entities (159A Consultation Programme)

Development of various training actions:

Semi-distance social responsibility in organisations course

Course and technical workshop on the introduction to social clauses in public contracting procedures directed at technical personnel in local entities.

Various conferences on CSR that have been attended by companies from the areas where they have been held.

Seminars on exchanges of experiences.

### **MAIN PRIORITIES OF THE LOCAL DEVELOPMENT SERVICE FOR THE 2014 – 2020 PERIOD**

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The main lines of action for the 2014-2020 period are as follows:

- Obtain European funding that provides support to the Provincial Council of Granada in the carrying out of its different actions, especially those linked to socio-economic development.
- Prioritise the participation of the Provincial Council of Granada in European calls for proposals and projects during the entire period. The priority is to design and identify projects that contribute to the strengthening of the various provincial production sectors and promote sustainable and innovating development throughout the provincial territory.
- Encourage access to European funding for local entities in the province of Granada, via the identification of the priorities of municipal intervention and personalised consultancy.
- Improve the efficiency / effectiveness of employment training in the province of Granada, incorporating quality criteria, better adjusted to the job market, articulating public employment training centres and optimising training resources in the territory.
- Improve people's socio-professional skills to guarantee of greater and better employment possibilities, mainly addressing those sectors of the population with fewer resources and more difficulties and promoting entrepreneurship and the improvement of business competitiveness.
- Look for new proposals that contribute to the qualification and requalification of people: research, exchange of experiences, development of pilot projects, cooperation with other entities and companies, support for projects, etc.
- Develop professional work placement programmes and collaboration agreements with corporate entities in the local and transnational sphere, which facilitate the incorporation and mobility of individual beneficiaries.
- Develop actions relating to support for entrepreneurship and consolidation of entrepreneurial initiatives arising from our projects.
- Establish formulas for dialogue and collaboration with business organisations and the unemployed to offer qualified individuals to companies, on the one hand, and employment opportunities to collectives with more difficulties, on the other.
- Incorporate strategies and working instruments based on the use of new information and communication technologies, as an essential element of support to the training and insertion process.
- Promote the development of socially responsible actions in local corporations.



## **COMPANY CREATION AND CONSOLIDATION SERVICE.**

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### **NAME AND CONTACT DETAILS OF THE INDIVIDUAL RESPONSIBLE**

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### **WEB LINK**

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<http://www.granadaempresas.es>

### **COURSES OF ACTION**

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The main scope of action of the Business Promotion and Consolidation Service is the promotion of entrepreneurial culture and support for the creation and consolidation of businesses.

This scope of action is concentrated on three large work areas:

#### **I. TECHNICAL ASSISTANCE TO ENTREPRENEURS AND BUSINESSES**

Technical assistance to entrepreneurs is mainly carried out via the Granada Empresas portal - [www.granadaempresas.es](http://www.granadaempresas.es) - an online platform of comprehensive support to entrepreneurs and businesses in the province of Granada, which can be accessed directly, or through any of the terminals provided to those municipalities that have requested them.

Amongst this assistance must be included that provided to businesses housed in the Provincial Council of Granada's *Centro de Empresas CIE Diputación* business centre, which is defined as a physical space, from a public initiative, whose purpose is to facilitate the establishment, setting in motion and consolidation of new businesses or the viability of already existing businesses, for their subsequent insertion into the market.

The *CIE Diputación* houses newly created small and medium enterprises (that have been operational for two years or under) which have a business plan presented via a normalised model on their technical, economic and financial viability issued by the technical team from the Business Promotion and Consolidation Service.

#### **II. SERVICES COORDINATED WITH LOCAL ENTITIES**

The services provided to local councils and other local bodies in the province through "*Granada es Provincia*" are structured around two large spheres:



a. Promotion of self-employment and business creation.

Promotion of entrepreneurial culture

Business creation

Viability studies of economic initiatives from local entities

b. Programme of innovation, business consolidation and support to strategic sectors

Consolidation of businesses

Provincial Network of Business Centres

Support to strategic sectors

Business research, development and innovation.

**III. Actions defined in projects with earmarked funding**

The Business Promotion and Consolidation Service, in the interest of fulfilling its objectives for encouraging entrepreneurial culture and the creation and consolidation of businesses in the province of Granada, carries out various external funding projects, mainly funds originating from the European Union (European Regional Development Fund and the European Social Fund).

**MAIN PROJECTS MANAGED IN THE LAST 4 YEARS**

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**NYE2 Project:** Supported by the Regional Government of Andalusia and co-funded by the European Social Fund

Defined in the programme to drive projects promoted by local corporations in the sphere of new areas of employment.

**PROVINCIAL PLAN FOR E-COMMERCE**

This action has been set up as a joint effort with the EOI School of Industrial Organisation. Its objective is to improve the productivity of SMEs in Granada using the opportunities presented by the Internet and new technologies. Selected businesses receive a complete assessment free of charge on their business model in order to establish new commercialisation paths on the Internet.

**EMMA project** (Entrepreneurship Methodology Mediterranean Assistance). Project defined in the MED Programme and co-funded by the ERDF.

Encourage innovation and presence of women in the local productive fabric, whilst promoting policies to improve their working environment.

**WIDE project** (Growing of SMEs: Organisation and Development in MED Area): Project defined in the MED Programme and co-funded by the ERDF.



Promote organisational innovation in SMEs via cooperation between public and private agents for economic promotion to increase competitiveness.

**TEMA project. Action: LOS MONTES ENTREPRENEUR NETWORK.** ERDF (Axis 5. Local and Urban Development). Ministry of Finance and Public Administrations.

Create a technological platform and prepare a physical space in each municipality of Los Montes destined towards attending to the entrepreneurial population.

**IMAGEEN Project** (Improvement of Methodologies And Governance of European Entrepreneurship Network). Project defined in the INTERREG IV C Programme and co-funded by the ERDF.

Encourage the exchange of best practices relating to support for business consolidation via knowledge and subsequent transfer of methodology for technical assistance regarding self-employment in the province.

## **THE COMPANY CREATION AND CONSOLIDATION SERVICE IN FIGURES**

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### **Assistance with business projects**

No. of business projects assisted: 1,697

No. of business ideas assisted: 1,298

No. of businesses assisted: 399

No. of municipalities with assessed projects: 135 (over 80% of the active territory)

No. of promoters assisted: 2,011

No. of male promoters assisted: 1,215

No. of female promoters assisted: 796

No. of users assisted: 4,372

Economic support given to business projects: 31 for a total amount of €155,500

Portal [www.granadaempresas.es](http://www.granadaempresas.es)

Portal visits: 262,230

Unique visitors: 196,770

No. of Page Views: 821,930

Average length of visit: 3'25"

### **Services coordinated with local entities**

Actions agreed in *Granada es Provincia* with local entities in the sphere of business creation and consolidation. 1,254

### **Projects with earmarked funding**

No. of beneficiaries of projects with earmarked funding: Over 1,000



## **MAIN PRIORITIES OF THE LOCAL DEVELOPMENT SERVICE FOR THE 2014 – 2020 PERIOD**

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The main lines of action for the 2014-2020 period are as follows:

1. Promotion of Entrepreneurial Culture

- a) Training for trainers in the promotion of entrepreneurial culture
- b) Seminars on business revitalisation and promotion of entrepreneurial culture
- c) Workshops on the evaluation of business ideas

2. Business Creation

- a) Training for self-employment and business creation
- b) Guidance for the creation of businesses (Municipal website for Local Entrepreneurs)

3. Viability studies of economic initiatives from local entities

4. Consolidation of Businesses

- a) Training for trainers in business consolidation and management
- b) Seminars on business innovation and consolidation

- c) Guidance on the consolidation of businesses (Municipal Website for Local Businesses)

Guidance on funding of business projects

5. Provincial Network of Business Centres

- a) Guidance on design and construction of Local Business Centres
- b) Assistance in setting up Local Business Centres

- c) Support for management of Local Business Centres
6. Business Centre: CIE DIPUTACIÓN 7. Support to strategic sectors

8. Business research, development and innovation.



## **SERVICE FOR THE PROMOTION OF RURAL DEVELOPMENT**

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### **NAME AND CONTACT DETAILS OF THE INDIVIDUAL RESPONSIBLE**

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Contact: Isabel Blanco Argente del Castillo

Position: Head of Service

Phone: +34 958 80 49 48

E-mail: [iba@dipgra.es](mailto:iba@dipgra.es)

### **WEB LINK**

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<http://www.poctefexgranada.com/proyectos.php?proy=agropaisajes-objetivos>

<http://www.itera-aa.com/>

<http://www.nexotour.org/>

### **COURSES OF ACTION**

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The programmes of action for the Service for the Promotion of Rural Development are as follows:

#### **I. PROGRAMME FOR THE IMPROVEMENT OF THE QUALITY OF AGRICULTURAL PRODUCTS**

- a) Support to the provincial stockbreeding sector with a number of Collaborative Agreements between the sheep and goat stockbreeding sector and the Provincial Council of Granada
- b) Coordination and cooperation for the development and promotion of products with protected Designation of Origin and PGI from Granada.
- c) Assistance for the improvement of commercialisation and dissemination of quality agricultural products.
- d) Technical assistance and initiatives in the agriculture and agri-food sector.

#### **II. PROGRAMME FOR TRAINING AND QUALIFICATION OF HUMAN RESOURCES IN THE AGRICULTURAL SECTOR:**

Organisation of training actions and employment workshops related to the primary sector in the different service centres.

#### **III. PROGRAMME FOR THE DEVELOPMENT OF THE AGRICULTURE, STOCKBREEDING AND AGRICULTURAL INFRASTRUCTURE SECTOR.**

- a) R&D+i

Collaboration with entities, associations, and other public institutions from the provincial agricultural sector for research and experimentation in the primary sector.



New production alternatives for rural areas.

Transfer of research and knowledge to the agricultural sector.

b) Prospection and management of aid for rural development and the primary sector, European and Regional programmes:

Development of actions to realise the potential of peri-urban landscapes, the promotion of agri-food products and the promotion of provincial heritage through enhancement via the definition of tourist packages and the provision of tools for its commercialisation, etc...

## **MAIN PROJECTS MANAGED IN THE LAST 4 YEARS**

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**MASMED project.** ERDF (Axis 5. Local and Urban Development). Ministry of Finance and Public Administrations.

The construction and implementation of an experimental oil press: The action consists in the construction of a micro plant for obtaining quality oils. The rehabilitation and adaptation of the building to the new activity, the provision of the industrial machinery and other equipment and the administrative management for the putting into operation of the oil press and the selection of the operating company.

This project has a particular impact on Segura Lamb. The works to be carried out in the former convent of San Francisco have been defined, and the drawing up of the technical project has been ordered. The location of this action will be the head offices where the different events relating to the agricultural sector of the north of the province will be held, and it will also be the headquarters of the Agri-food cluster.

**MASSUR project.** ERDF (Axis 5. Local and Urban Development). Ministry of Finance and Public Administrations.

With this project this Service will address the improvement of existing tourist signage, replacement of deteriorated signage, or poor states of conservation, as well as relocation to improve their current situation.

**NEXOTOUR project.** Tourism connection between western regions of Andalusia and Morocco, new virtual platform for SMEs. POCTEFEX programme Spain – International Borders. Co-financed by the ERDF.

The aim of this project is to support the tourism sector in the provinces of Granada, Malaga and Almeria, with a commitment to quality tourism and products, amongst which can be found products from the agri-food sector, which is a basic production sector, as well as being attractive and complementary.

**AGROPAISAJES:** Rural peri-urban landscapes in Granada and Northern Morocco. POCTEFEX programme Spain – International Borders. Co-financed by the ERDF.



Develop the strategic territorial base, facilitate environmental sustainability and agricultural and cultural development of the peri-urban rural areas of Granada and Northern Morocco.

**ITERA-AA project.** Innovation in rural territory for agricultural, agri-food and food SMEs".  
SUDOE Programme

Preserve the added value of agricultural products from the territories. Create stand-out products for the market. Bring supply and demand in a single province closer to each other. Promote innovation in microenterprises in the agri-food sector.

## **SERVICE FOR THE PROMOTION OF RURAL DEVELOPMENT**

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### Singular projects:

Advise and assist local councils and entities in the development of programmes for the promotion and dissemination of local products, especially linked to the primary sector. These singular projects are related to agriculture and stockbreeding: conferences, seminars, fairs, talks, round tables...

### Monitoring and coordination of collaboration conventions focused on the primary sector.

Collaborative agreements with associations from the farming sphere and nine collaborative agreements with the Regulatory Councils have been implemented.

### Collaborative agreements for the development and promotion of products with Designation of Origin and/or Protected Geographic Indication from the Province.

## **MAIN PRIORITIES OF THE SERVICE FOR THE PROMOTION OF RURAL DEVELOPMENT FOR THE 2014 – 2020 PERIOD**

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- Farming projects: technical assistance for the drawing up and technical direction of agricultural projects.
- Advice on agricultural fairs: collaborate with technical services in local entities for advising, setting up and running of fairs related to the sector.
- Valuation reports of the rural municipal inventory: technical assistance for the drawing up of reports which include the compiling of graphic and literal documentation of rural properties belonging to the municipality.
- Valuation of rural properties and actions in non-developable land: for the purposes of completing the necessary documentation for the acquisition, sale and/or transfer of rural properties on the part of local councils.
- Creation of Municipal Ordinances relating to Health: collaboration with technical services in local entities for advice and creation of ordinances with the installation of farms.
- Educa Programme: increase awareness about the agricultural and farming installations of the Provincial Council of Granada.



- Professional Training Courses: organisation of training actions and employment workshops relating to the primary sector.
- Rural innovation and development.
- Assistance for funding of innovation and rural development. Establishment of working networks in the rural environment.
- Support to the agri-food sector of recognised quality.



### PROJECTS SUBMITTED DURING THE 2014 - 2020 PERIOD

Exam period European programme	Project	Objectives	Duration	Developer	Total Project Budget Euros	Managed by the Provincial Council Euros	External subsidy Euros
Horizon 2020 ICT-10-2015	<b>GME – Global Mobility Eye</b>	This project aims at making an important qualitative leap in the state of the art in order to offer an ICT System that allows the maximum performance of artificial intelligence techniques in solutions of local mobility and social mobility, raising "global awareness" beyond the users' perceptions, reflections or decisions, in real time, without requiring teams of technical experts to maintain traffic and transport information.	36 months	Granada County Council	1.997.437	483.250	483.250
Horizon 2020 BBI-PPP-2014-1	<b>FINAINCONST - Natural Fibre for Industry and Construction</b>	The project aims at developing new bio-composite solutions based on the use of natural fibre of hemp and esparto. These new bio-composite solutions will enable innovative and competitive products for the industry and the building sector.	48 months	FCC	27.075.937	1.002.820	1.002.820
Horizon 2020	<b>GovernBioeco - Participative bioeconomy governance solutions at regional level</b>	General project objective: to provide participative governance solutions in terms of renewable biological resources based feed and food production including sustainable utilization of accompanying by-products at regional level with engaging market actors and society, reaching end users and linking with policy makers.	30 months	South Transdanubian Regional Development Agency Nonprofit Ltd.	1.434.593	152.438	152.438
<b>TOTAL SUBMITTED</b>			<b>3 projects</b>		<b>30.507.967</b>	<b>1.638.508</b>	<b>1.638.508</b>



### PROJECTS MANAGED DURING THE 2007-2013 PERIOD

Exam period European programme	Project	Objectives	Start/Finish Date	Developer	Total Project Budget Euros	Managed by the Provincial Council Euros	External subsidy Euros
INTERREG IV C 4th Call	<b>CesR</b>	Identify policies and instruments that permit local rural entities to boost job mutualism in the services sector (social services, tourism...)	01/01/2012 - 31/12/2014	Regional Tourism Development Board of Auvergne (France)	1,473,356	158,782	119,087
	<b>TOURAGE</b>	Promote employment and the economy of the territories via the development of tourism for senior citizens	01/01/2012 - 31/12/2014	Regional Council of North Karelia (Joensuu, Finland)	1,850,670.00	143,063.00	107,297.25
	<b>I4FOOD</b>	Improve the competitiveness of SMEs in the food industry sector	01/01/2012 - 31/12/2014	South Transdanubian Regional Development Agency (Hungary)	964,249.70	142,500.00	106,875.00
POCTEFEX: O.P. Cross-border Cooperation Spain- Foreign Borders 3rd Call.	<b>CULTURMED</b>	Development of promotional and revitalising activities for natural, cultural, historical and scenic heritage of the Alpujarra of Granada and Almeria whose purpose is to accompany the declaration of this territory as part of World Heritage.	25/02/2014 - 31/12/2014	Provincial Council of Granada	260,000.00	150,000.00	112,500.00
POCTEFEX: O.P. Cross-border Cooperation Spain- Foreign Borders 2nd call	<b>AGROPAISAJES</b>	Develop strategic planning instruments that contribute to the conservation and enhancement of rural peri-urban spaces in the province of Granada and Northern Morocco.	01/11/2011 - 31/12/2013	Provincial Council of Granada	1,373,241.00	1,373,241.00	1,029,930.75
	<b>ETNOMED</b>	Increase the potential of common ethnographic heritage in the province of Granada and Northern Morocco, as a resource for sustainable socio-economic development and cultural dialogue, via the realising of its institutional, business and public potential.	01/11/2011 - 31/12/2013	Provincial Council of Granada	1,091,283.25	1,091,283.25	818,462.44
	<b>INNOMERCAMED</b>	Revitalisation, training and promotion for business areas in the agri-food and retail sectors.	01/11/2011 - 31/12/2011	Provincial Council of Granada	1,040,000.00	943,678.00	707,758.50

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	<b>NEXOTUR</b>	Support for the tourism sector in the provinces of Malaga, Granada and Almeria with a commitment to tourism and quality products	01/01/2012 - 31/12/2013	Almeria Chamber of Commerce	1,187,000.00	339,500.00	254,625.00
EUROPE DIRECT	<b>EUROPE DIRECT GRANADA MUNICIPAL NETWORK</b>	Informative and advisory coverage to municipalities and citizens on institutions, legislation, policies and EU funding possibilities.	01/01/2007 - Ongoing	Provincial Council of Granada	725,471.85	412,504.07	242,040.78
Andalusia European Information Network	<b>Andalusia European Information Network</b>	Subsidy from the Council of the Presidency to Europe Direct Granada, member of the European Information Network in Andalusia	01/01/2008 - Ongoing	Provincial Council of Granada	70,927.00	70,927.00	70,927.00
ESF. O.P. Adaptability and employment MAP 2nd Call	<b>GRANADAEMPLO II Project.</b>	Favours access to the job market for the unemployed via the development of integrated pathways to social and labour market integration.	03/2012 - 01/09/2015	PROVINCIAL COUNCIL OF GRANADA	6,433,864.90	5,416,848.06	4,333,478.45
LEONARDO Lifelong Learning Programme	<b>E.V.A.</b>	Provide a response to the need for strengthening the competencies of employment and training technicians via the methodological VIDEO CV tool	01/10/2012 - 01/09/14	PROVINCE OF ROME	55,355	55,355	41,516
Youth in Action	<b>EYIN</b>	Improve the qualification of young European immigrants via the design of online training actions to facilitate their insertion into the social and labour markets.	01/09/2011 - 28/02/2014	PROVINCIAL COUNCIL OF GRANADA	139,000.00	139,000.00	39,000.00
ERDF. Local and Urban Development Call	<b>ECEMED</b>	Integrated project for sustainable development around medium-sized cities.	13/06/2008 - 12/06/2011	Provincial Council of Granada	12,342,799.67	3,450,140.22	2,415,098.15
	<b>TEMA</b>	Integrated project for sustainable development around medium-sized cities.	13/06/2008 - 12/06/2011	Provincial Council of Granada	10,361,467.97	3,514,590.42	2,460,213.29

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INTERREG IV SU DOE 1st call	<b>RIDER</b>	Support for innovation in the commercialisation of small companies in Granada from the agri-food sector.	01/04/2009 - 31/12/2010	Association for the Development of Projects, Training, Actors and Territories (France)	1,007,000.00	240,000.00	180,000.00
Intelligent Energy Europe Programme	<b>ENERCITIES</b>	Energy efficiency in schools	01/09/2009 - 30/09/2010	Province of Lucca	1,100,000.00	119,000.00	89,250.00
EmpleaVerde ESF	<b>GRANADA TODO SOLAR</b>	Increase the competitiveness and sustainability of Granada companies through improving professional qualifications, training and the incorporation of renewable technologies and energy efficiency in production processes	01/10/2009 - 30/05/2010	Provincial Council of Granada	342,915.50	342,915.50	274,332.40
POCTEFEX: O.P. Cross-border Cooperation Spain- Foreign Borders. 1st call	<b>ENERCOOP</b>	Development of a sustainable energy model in the western Mediterranean, via knowledge transfer, technical training and dissemination.	01/04/2010 - 30/06/2010	Provincial Council of Granada	1,150,275.00	1,150,275.00	862,706.25
	<b>MAGREC</b>	Reappraisal and revitalisation of Historical Heritage and Local Identity, for the development of the province of Chefchaouen	01/02/2010 - 30/06/2011	Provincial Council of Granada	898,722.00	898,722.00	674,041.50
	<b>MERCAMED</b>	Support for the creation, consolidation and commercial promotion of businesses and development of cross-border business cooperation, for the development of the provinces of Granada and Tétouan	01/03/2010 - 30/06/2011	Provincial Council of Granada	710,325.08	687,321.31	532,743.81
ESF. O.P. Adaptability and employment MAP 1st call	<b>Granada Empleo</b>	Socio-occupational intervention directed at improving the labour market and employment for the disadvantaged population	15/06/2008 - 15/06/2011	Provincial Council of Granada	8,402,254.85	5,903,934.60	4,723,147.68
EUROEMPLEO ESF	<b>Network for the Governance of Local Employment Policies</b>	Identify and transfer best practices from experienced companies in the United Kingdom and Italy relating to the increase in the potential of existing resources and services in terms of active employment policies, via territorial, inter-administrative and social cooperation	15/11/2010 - 15/09/2012	Provincial Council of Granada	150,000.00	150,000.00	150,000.00

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	<b>Euroempleo Granada</b>	Complete training and improve employability of persons of a working age (unemployed and in work) in the sectors of renewable energies and home help services, via professional practices in other European regions	01/11/2010 - 30/10/2011	Provincial Council of Granada	250,000	250,000	250,000
INTERREG IV C 3rd call	<b>IMAGEEN</b>	Support for business consolidation via knowledge and subsequent transfer of methodology for technical assistance regarding self-employment in the province.	05/11/2009 - 05/11/2012	Chamber of Commerce of Lyon (France)	1,291,050.00	150,000.00	112,500.00
Europe for citizens	<b>Euromedinculture Citizenship: Culture, foundation for the Europe of tomorrow</b>	Improve the European cultural agenda via consultations with citizens and professionals	01/01/2010 - 31/12/2010	ADECI (France)	417,032.50	27,279.65	16,353.43
CULTURE 2007-2013	<b>INTERWOVEN</b>	International music and dance festivals, art exhibitions and tourism development of regions via training programmes on cultural offerings.	01/05/2010 - 30/04/2012	Provincial Council of Granada	400,000.00	362,910.00	200,000.00
	<b>HURISU</b>	Create awareness amongst young Europeans in relation to the importance of an active European citizenry, based on human rights as common EU values	01/05/2009 - 31/05/2011	Province of Perugia (Italy)	200,000.00	84,010.00	42,005.00
MED Programme 2nd call	<b>EMMA</b>	Promote innovation and presence of women in the local productive fabric. Develop policies to improve their working environment	01/04/2010 - 31/05/2013	Region of Umbria (Italy)	1,135,972.50	195,540.00	146,655.00
	<b>WIDE</b>	Promote organisational innovation in microenterprises via cooperation between public and private agents for economic promotion to increase competitiveness.	01/06/2010 - 31/05/2013	Development Agency of Marche Region (Italy)	1,730,062.00	165,956.00	124,467.00
SUDOE 3rd call	<b>ITERA - AA</b>	Promote innovation in small businesses in the agricultural and agri-food sector	01/01/2013- 31/12/2014	Syndicat mixte du pays de Fygeac	736,276.00	110,500.00	82,875.00
<b>TOTAL MANAGED IN 2007-2013 PERIOD</b>				<b>31 projects</b>	<b>59,290,571.72</b>	<b>28,239,776.08</b>	<b>21,319,886.18</b>

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### PROJECTS MANAGED DURING THE 2000-2006 PERIOD

Call for proposal/European programme	Project Name	Objectives	Start/Finish Date	Developer	PROVINCIAL COUNCIL OF GRANADA	EUROPEAN FUNDING
O.P. Enterprise Initiative and Ongoing Training (ESF and Biodiversity Fund)	FORMAVEGA	Awareness-raising and training on aspects linked to the environment for Granada businesses, especially those in the Metropolitan Area.	01/01/2006 - 31/12/2006	Provincial Council of Granada	568,522.00	397,965.40
INTERREG III B MEDOCC	NETWORK OF MINOR HISTORICAL CENTRES	Create a European network of minor historical centres for their cultural, touristic and natural valuation.	July 2005 - June 2007	TECLA (Association for Transnational, Local and European Cooperation - Italy)	152,896.00	114,672.00
C.I. INTERREG III C	EUROECUEVAS	Revalue troglodyte history as heritage	January 2005 - December 2007	Municipal Association of Loire (France)	170,088.00	127,566.00
	MILUNET	Exchange of experiences in the intensive multifunctional use of land as a path towards sustainable urban development	2003 - 2007	Habiforum Netherlands	41,490.83	31,118.13
	ECOLAND	Support local processes providing technological and environmental infrastructures of SMEs and industrial areas	March 2003 - June 2005	Provincial Development Agency of Ferrara (Italy)	125,000.00	93,750.00
	LEAD	Promote the participation of women in political, social and economic life	June 2005 - December 2007	City Council of Bari (Italy)	142,252.00	106,689.00



	INNODEC	Provide new instruments to measure innovation in the local sphere for a better adaptation of development strategies to needs	February 2005- March 2007	Province of Lucca (Italy)	175,000.00	131,250.00
INTERACT	INTERACT PROMONTE	Identify and transfer experiences of Interreg, Proder and Leader projects relative to the overcoming of situations of marginalisation of mountain municipalities	June 2004 - May 2006	European Association Political Authorities Mountain Regions (Belgium)	77,700.00	38,850.00
Innovative Actions Art.6 ESF	ALEGRA	Mobilise local entities and socio-economic partners to establish an integral strategy favouring employment via a Provincial Action Plan for Employment	January 2002 - February 2005	Provincial Council of Granada	1,471,564.82	1,202,351.72
Global Subsidy from the ESF, via the Ministry for Administrations	ACERCA IV	Improve employability of collectives seeking work via training and working practices in specialities included in the New Areas of Employment, specifically care services for individuals with special needs.	May 2006 - December 2007	Provincial Council of Granada	2,476,850.26	1,873,906.09
	ACERCA III	Improve employability of collectives seeking work via training and working practices in specialities included in the New Areas of Employment, specifically care services for individuals with special needs.	April 2004 - February 2006	Provincial Council of Granada	2,181,379.85	1,665,000.00
	ACERCA II	Improve employability of collectives seeking work via training and working practices in specialities included in the New Areas of Employment, specifically care services for individuals with special needs.	March 2003 - June 2004	Provincial Council of Granada	5,189,980.36	4,035,279.51
	ACERCA I	Exchange of experiences focused on training of political managers and technical teams, in the promotion of local development by local entities	March 2002 - June 2003	Provincial Council of Granada	1,652,783.30	1,135,071.46
C.I. EQUAL	TRICICLO	Consolidate new businesses, in a way that they prevail in time within some parameters of economic and social profitability	November 2004 - August 2007	IMFE Granada City Council	152,879.00	137,591.10
	EQUALITAS	Socio-occupational inclusion of particularly disadvantaged collectives that suffer situations of inequality and/or discrimination in municipalities in the province of Granada in which a series of circumstances concur in a significant manner that determine them as a focal point of exclusion.	November 2004 - May 2007	Provincial Council of Granada	640,519.94	593,442.94



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Cultural Programme 2000	METÁFORA	Renovation of Mediterranean castles and forts. Consolidation and restoration of the Castle in Castell de Ferro (province of Granada)	November 2002 - February 2003	Provincial Council of Granada	110,000.00	54,978.00
Leonardo da Vinci programme	GILDA	Design of an ongoing training instrument for local development professionals	December 2002 - December 2004	S. & T. s.c. (Turin, Italy)	21,803.22	16,403.33
	INNO-PRO	Disseminate a training package relating to the management of innovation in businesses	November 2001 - November 2004	CEIN (Noain, Navarre) and ATLANTIS Research (Thessaloniki, Greece)	40,298.00	20,149.00
	VETNET	Stimulate the different professional training centres to minimise the existing gap between training and the labour market via the introduction of a labour network.	January 2001 - January 2004	Faculty of Psychology and Educational Sciences (Portugal)	46,627.00	22,535.00
	Sheep farming as an employment and rural development resource	Develop educational material for individuals involved in sheep farming		AEGEAS Vocational Training Centre	45,000.00	33,750.00
URB-AL	ALDEAL	Exchange of experiences on training of political managers and technical teams, in the promotion of local development by local entities	April 2003 - March 2005	Provincial Council of Granada	357,115.07	249,981.00

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<b>SUMMARY 2000 - 2013 PERIOD</b>				
<b>Projects per period</b>	<b>Provincial Council Budget</b>	<b>External subsidy</b>	<b>TOTAL</b>	<b>Number of Projects</b>
<b>TOTAL MANAGED 2007 - 2013</b>	<b>€28,239,776.08</b>	<b>€21,319,886.18</b>	<b>€49,559,662.26</b>	<b>31</b>
<b>TOTAL MANAGED 2000-2006</b>	<b>€17,331,098.70</b>	<b>€12,982,391.51</b>	<b>€30,313,490.21</b>	<b>21</b>
<b>TOTAL</b>	<b>€45,570,874.78</b>	<b>€34,302,277.69</b>	<b>€79,873,152.47</b>	<b>52</b>